



ETHICS AND COMPLIANCE COMMITTEE

**DECLARATION OF INTEREST FORM FOR BOARD MEMBERS,
ALTERNATES AND NON-VOTING EXPERTS**

Declaration of Interest should be submitted, duly signed and dated, by e-mail to the ECC Secretariat
(ecc@eib.org)

DECLARATION OF INTEREST FORM FOR BoD MEMBERS, ALTERNATES AND NON-VOTING EXPERTS

FULL NAME:	FRANCESCA MERCUSA
ROLE:	Alternate member
TERM'S START DATE:	June 2023

1. OUTSIDE ACTIVITIES

1.1. CURRENT ACTIVITIES NOT CONNECTED TO [EIB/EIF]'S WORK.

Please indicate (i) any official/professional position(s), (ii) membership to governing bodies (e.g. of international, European or national agencies) and (iii) positions in institutes, associations, foundations.

Name of the body	Position (incl. outline of main tasks)	Nature of the business / type of activity of the body	Remunerated? (Yes/No)
Ministry of the Economy and Finance	Head of Unit/Director	Institutional role – Civil servant/professional body	Yes
CEB	Alternate member to BoD	Governing body	No
COM	Member	Advisory Board InvestEU	No
Western Balkans Investment Framework	Member	Governing body of Facility	No

No current activities to declare

1.2. PREVIOUS ACTIVITIES

Please indicate (i) any official/professional position(s), (ii) membership to governing bodies (e.g. of international, European or national agencies) and (iii) positions in institutes, associations, foundations, held in each case over the last 5 years.

End date	Name of the body	Position (incl. outline of main tasks)	Nature of the business/ type of activity of the body

No previous activities to declare

I hereby declare that, as of 31 December 2025, the information given here above is true, correct and complete to the best of my knowledge.

* Insert date of appointment or 31 December reference year or date of material change, depending on the relevant circumstances

Date 26 January 2026

Signature: 