

# 10<sup>TH</sup> EIB FORUM

WARSAW - 14-15 OCTOBER 2004

DELEGATE'S HANDBOOK



III Investing in the New Member States



## WELCOME TO THE EIB FORUM 2004



I am very pleased to welcome you to the tenth annual EIB Forum, which this year we are especially glad to be able to hold in one of the European Union's new Member States.

We shall be tackling an issue that is most important for the European Investment Bank, as its main task is to support the overall harmonious development of the Union and, in particular, to reduce economic disparities between the different regions. We shall discuss how the new Member States will make up ground economically, their national development plans and how these are linked to the Union's policy on cohesion, and also the strategies for achieving balanced regional development within the new EU countries. The theme throughout will be how the limited financial resources can be used efficiently to help bring about sustained economic growth.

Up to now, the European Investment Bank has been the single most important source of external funding for the new Member States – the Bank's lending since 1990 amounts to EUR 27 billion. Now, the EU Structural Funds will become the most significant source of external finance. They will not replace private capital, but provide resources to co-finance investment projects – the Structural Funds and national budgets on the one hand, and private capital on the other. The need for infrastructure investment is so enormous in the new EU countries that it cannot be financed without raising private capital.

The European Growth Initiative decided on by the European Council last year is also relying on the use of private capital to finance infrastructure projects and R&D investment. The EIB supports the Growth Initiative, and is ready to fund the building of infrastructure with long-term loans of EUR 50 billion in the period up to 2010. Much of the planned investment in transport will take place in the new Member States and will be used to extend the trans-European transport networks. This investment is urgently needed, because better transport links are essential for the new Member States to participate fully in the European internal market, and for increased trade between them.

Now that the new Member States have access to the Structural Funds, their interest in private-public partnerships (PPPs) for infrastructure investment has been re-awakened. Through grants from the Structural Funds, many PPPs can be turned into profitable operations. PPPs make it possible to overcome budget shortages and move ahead with investment. But their key value is that they focus minds on the viability of projects and enable infrastructure to be built and operated more efficiently, with the State capitalising on the productivity of the private sector. Ultimately, PPPs are about a new division of labour between the State and the private sector, with a view to organising the public sector more efficiently. When budgets run out, the public sector has to become more efficient, anywhere in Europe. The EIB has experience of PPPs throughout Europe, and it will bring that knowledge to the new Member States.

Foreign direct investment has continued to provide support for the new Member States in modernising their economies and making them more competitive, because such investment not only means injecting capital, but also the transfer of technical expertise and knowledge of external markets. The EIB is therefore keen to finance foreign direct investment and will be very interested to hear the views of delegates at the Forum on the trends that are emerging in this area.

At present, pay differentials are probably the strongest attraction for foreign investment. In the long term, though, increasingly important aspects for investors are likely to be the training of the workforce, professional skills and scientific excellence. Our aim must be for more research centres and high-technology businesses to become established. This is likely to be of great importance for the new Member States, as it could counteract the "brain drain" that is currently weakening their economies and societies. Investment in human resources and jobs for highly qualified workers are essential for lasting economic success and would be Central and Eastern Europe's contribution to the Lisbon Strategy.

The enlarged EU is faced with major challenges: innovation and competitiveness must be enhanced so as to counter new and very competitive rivals from other parts of the world. Higher economic growth must be achieved to combat social tensions and social exclusion in our societies. The resources for this are limited. National budgets are stretched almost everywhere, and will become more so as our population ages further. We therefore have no choice but to improve the efficiency of our public sectors and use the financial resources that are available in the best possible way.

This Forum should contribute to a genuine exchange of views between experts. Given the eminence of the delegates and their wealth of operational and academic expertise, I very much hope that you will find the next two days of discussion a fruitful experience. I therefore wish you a rewarding Forum.

*Philippe Maystadt*  
EIB President and Chairman of the Board of Directors

# THURSDAY, 14 October 2004

## 13.00 WELCOME LUNCH

## 14.00 OPENING SESSION

Welcome: **Lech Kaczyński**, Mayor of Warsaw

Opening address: **Philippe Maystadt**, President of the EIB

Key note speaker: **Marek Belka**, Prime Minister of Poland

## SESSION I: POLICY STRATEGIES FOR REGIONAL DEVELOPMENT

Chairman: **Wolfgang Roth**, Vice-President of the EIB

- **Danuta Hübner**, Nominee Commissioner for Regional Policy, European Commission
- **Ivan Mikloš**, Deputy Prime Minister and Minister of Finance, Slovak Republic
- **Micheál Martin**, Minister for Enterprise, Trade and Employment, Ireland
- **Barbara Hendricks**, Secretary of State, Ministry of Finance, Germany

## COFFEE BREAK

*Key issues: Strategies for regionally balanced development in the new Member States, and lessons from past experience in the EU. Current discussion about the future EU budget and support for new Member States. Main lessons from the European Commission report on social cohesion. Contribution of the new Member States to an economically more dynamic Europe.*



Lech KACZYŃSKI  
Mayor of Warsaw



Philippe MAYSTADT  
President, European  
Investment Bank,  
Luxembourg



Marek BELKA  
Prime Minister of  
Poland



Wolfgang ROTH  
Vice-President,  
European  
Investment Bank,  
Luxembourg



Danuta HÜBNER  
Commissioner for  
Regional Policy,  
European Commission



Ivan MIKLOŠ  
Deputy Prime  
Minister and  
Minister of Finance,  
Slovak Republic



Micheál MARTIN  
Minister for  
Enterprise, Trade and  
Employment, Ireland



Barbara HENDRICKS  
Secretary of State,  
Ministry of Finance,  
Germany

SPEAKERS

THURSDAY, 14 October 2004



Ivan PILIP  
Vice-President,  
European Investment  
Bank, Luxembourg



Krystyna GURBIEL  
Deputy Minister,  
Ministry of Economy,  
Labour and Social  
Policies, Poland



Imre RETHY  
State Secretary,  
Ministry of Economy  
and Transport,  
Hungary



Christos FOLIAS  
Deputy Minister,  
Ministry of Economy  
and Finance, Greece



Henryk H. LISZKA  
Chairman of the  
Board, Hochtief,  
Poland

SPEAKERS

## SESSION II: REGIONAL INFRASTRUCTURE

Chairman: **Ivan Pilip**, Vice-President of the EIB

- **Krystyna Gurbiel**, Deputy Minister, Ministry of Economy, Labour and Social Policies, Poland
- **Imre Rethy**, State Secretary, Ministry of Economy and Transport, Hungary
- **Christos Folias**, Deputy Minister, Ministry of Economy and Finance, Greece
- **Henryk H. Liszka**, Chairman of the Board, Hochtief, Poland

18.00 **ADJOURNMENT**

20.00 **DINNER AT THE POLYTECHNICAL UNIVERSITY OF WARSAW**

Dinner speaker: **Professor Aleksander Wolszczan**, Polish radioastronomer and astrophysicist, discoverer of the first extraterrestrial planetary system

*Key issues: Priorities of National Development Plans for infrastructure – Trans-European Networks for transport and communications; investment for meeting EU environmental standards; investment in educational infrastructure. Investment trends and challenges.*

# FRIDAY, 15 October 2004

## 9.00 SESSION III: RESTRUCTURING AND MODERNIZING INDUSTRY

Chairman: **Gerlando Genuardi**, Vice-President of the EIB

- **Stefan Collignon**, Professor, European Institute, London School of Economics and Political Science
- **Radomil Novak**, Executive Director, CzechInvest, Czech Republic
- **Alain Davezac**, Senior Vice-President, International Development, ARCELOR, Luxembourg
- **Brigitte Ederer**, Member of the Board, Siemens, Austria

## COFFEE BREAK

*Key issues: Opportunities for modernizing industry and strengthening competitiveness and attendant challenges. Contribution of FDI to modernization. Trends in and changing markets for FDI. The region's human/scientific potential and importance of this for attracting foreign investors. Policies and practical approaches for attracting investors. Opportunities for investing in high-tech industries and activities with high value added.*



**Gerlando GENUARDI**  
Vice-President,  
European Investment  
Bank, Luxembourg



**Stefan COLLIGNON**  
Professor, European  
Institute, London School  
of Economics and  
Political Science



**Radomil NOVAK**  
Executive Director,  
CzechInvest, Czech  
Republic



**Alain DAVEZAC**  
Senior Vice-President,  
International  
Development, ARCELOR,  
Luxembourg



**Brigitte EDERER**  
Member of the  
Board, Siemens,  
Austria

SPEAKERS

FRIDAY, 15 October 2004



**Sauli NIINISTÖ**  
Vice-President,  
European Investment  
Bank, Luxembourg



**Wolfgang ROTH**  
Vice-President,  
European Investment  
Bank, Luxembourg



**Aleksander KWAŚNIEWSKI**  
President, Poland



**Graham MEADOWS**  
Director-General for  
Regional Policy,  
European  
Commission



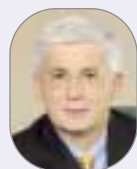
**László WOLF**  
Deputy Chief  
Executive Officer,  
OTP Bank, Hungary



**Jacques GUERBER**  
Chairman of the  
Executive Board,  
Dexia Crédit Local,  
France



**Ingrid MATTHÄUS-MAIER**  
Member of the Board,  
KfW, Germany



**Heinz KNOTZER**  
Member of the  
Board, Ceska  
Sporitelna,  
Czech Republic



**Terence BROWN**  
Director General for  
Lending Operations  
in Europe, EIB,  
Luxembourg

SPEAKERS

## SESSION IV: INNOVATIVE FINANCING

Chairman: **Sauli Niinistö**, Vice-President of the EIB

- **Graham Meadows**, Director-General for Regional Policy, European Commission
- **László Wolf**, Deputy Chief Executive Officer, OTP Bank, Hungary
- **Jacques Guerber**, Chairman of the Executive Board, Dexia Crédit Local, France
- **Ingrid Matthäus-Maier**, Member of the Board, KfW, Germany
- **Heinz Knotzer**, Member of the Board, Ceska Sporitelna, Czech Republic
- **Terence Brown**, Director General for Lending Operations in Europe, EIB

### 12.30 CLOSING SESSION

Concluding comments: **Wolfgang Roth**, Vice-President of the EIB

Closing of the Forum: **Aleksander Kwaśniewski**, President, Poland

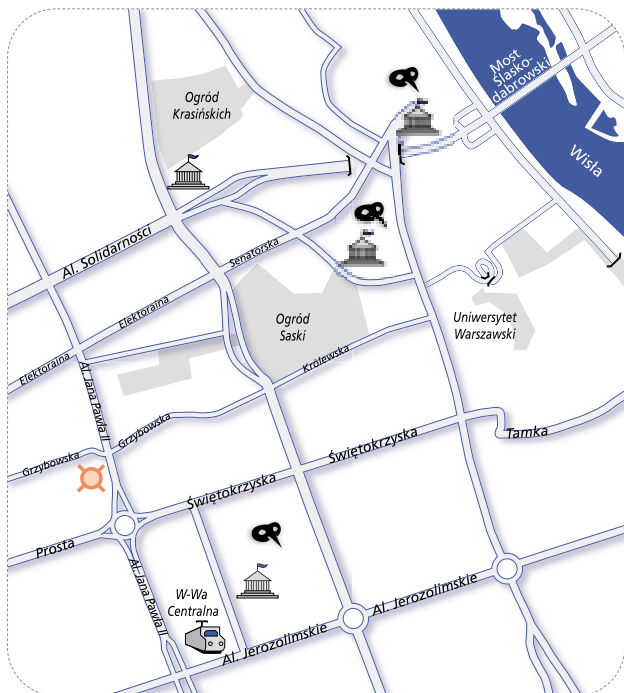
### 13.15 CLOSING LUNCH

*Key issues: Financing infrastructure. Co-financing with structural funds. Experiences with public-private partnerships. Industry's and SMEs' access to finance. Availability of long-term finance. Risk-capital for R&D and Innovation. Prospects for joining the euro zone and the impact on banking and capital markets.*

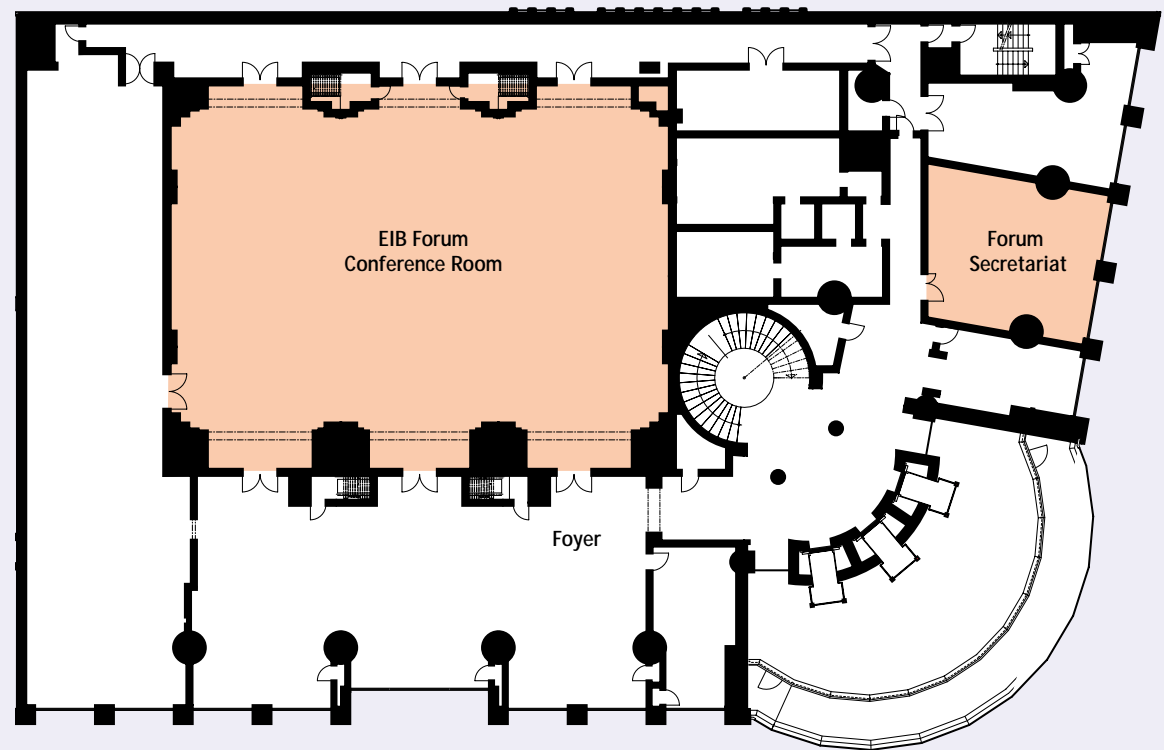
# THE WESTIN WARSAW HOTEL (Forum Venue)

ALEJA JANA PAWLA II 21 • PL - 00-854 WARSAW

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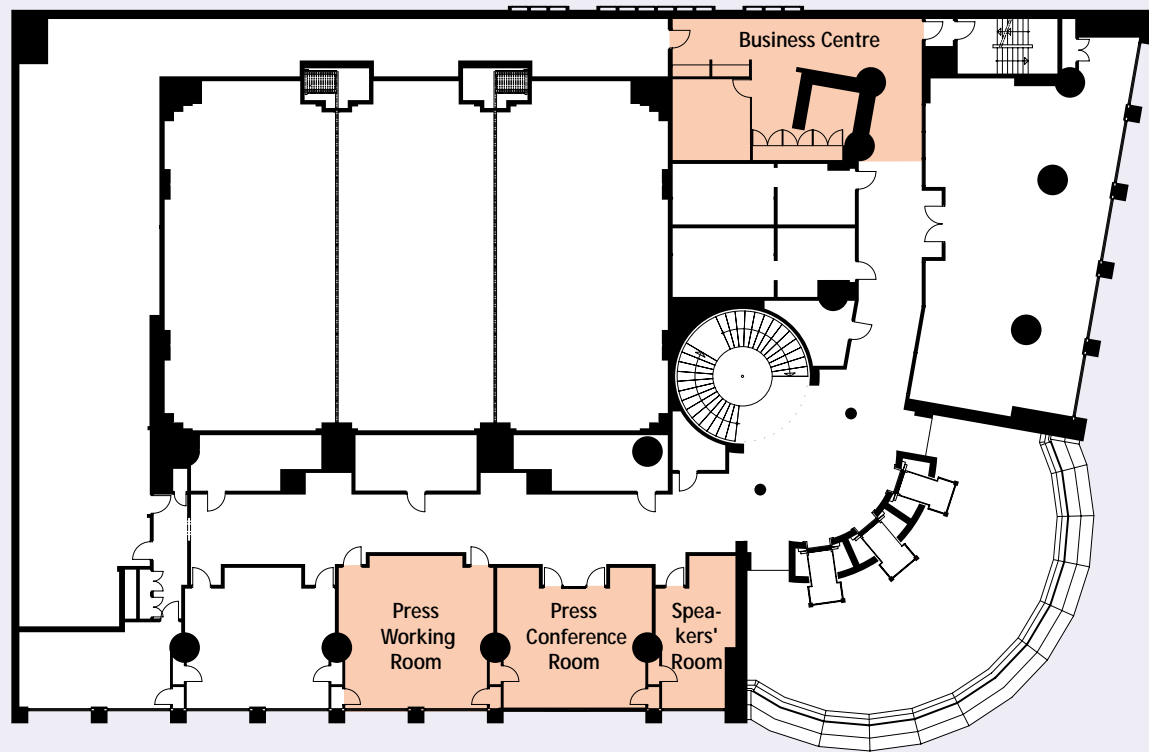
## CONFERENCE ROOMS



FIRST FLOOR



# THE WESTIN WARSAW HOTEL



SECOND FLOOR



# 10<sup>TH</sup> EIB FORUM – RETROSPECTIVE

## AMSTERDAM – 18 AND 19 MAY 1995

### “THE PROVISION OF INFRASTRUCTURE; THE ROLE OF THE PRIVATE SECTOR”

The Forum concentrated on the role of the private sector in financing major infrastructure in Europe, in particular the trans-European transport, telecommunications and energy networks (TENS).



From left to right, Sir Brian Unwin, EIB President, Pierre Richard, Chairman and CEO of Crédit Local de France, Gerrit Zalm, EIB Governor for the Netherlands, Minister of Finance.

## MADRID – 24 AND 25 OCTOBER 1996

### “THE MEDITERRANEAN: WORKING IN PARTNERSHIP”

The aim of the Forum, as a meeting point for specialists working on the Mediterranean, was to contribute to reflections on the topic and, more specifically, to promote networking between regional and local public authorities and other economic players in the region and elsewhere in the European Union.



From left to right, Luis Martí, Ariane Obolensky and Wolfgang Roth, EIB Vice-Presidents. Cristóbal Montoro, Spanish Secretary of State for Economic Affairs.

10<sup>TH</sup> EIB FORUM – RETROSPECTIVE

## STOCKHOLM – 23 AND 24 OCTOBER 1997

## “BRIDGING THE SEAS IN NORTHERN EUROPE”

Northern Europe was undergoing fundamental changes, with the impact of Sweden and Finland becoming Members of the European Union only three years previously, and other countries in the region were preparing for wider European integration. Highlighted were the extent to which older historic patterns of co-operation were being re-built and the emergence of common action to protect the shared environmental, cultural and political interests. A strong emphasis was placed on the need to improve and extend communication lines, essential for healthy sustainable economic development and the need to balance the interests of secure energy requirements with environmental protection and the quality of life.



From left to right,  
Göran Persson,  
Prime Minister, Sweden,  
Bronisław Geremek,  
Minister of Foreign Affairs, Poland.

## LONDON – 22 AND 23 OCTOBER 1998

## “THE EUROPEAN CHALLENGE: INVESTING FOR JOBS”

This Forum focused on the need for increased investment to support job creation, particularly encouraging the activities of small and medium-sized companies through the expansion of Europe's venture capital market. Key elements discussed included the need to mobilise capital within Europe for investment in growth and how to tackle unemployment at a time when global financial markets were facing a crisis, and governments in Europe were committed to maintaining reduced levels of public expenditure.



Gordon Brown,  
Chancellor of  
the Exchequer  
and EIB  
Governor for  
United  
Kingdom,  
Sir Brian Unwin,  
President of the  
EIB.





10<sup>TH</sup> EIB FORUM – RETROSPECTIVE

## PARIS – 21 AND 22 OCTOBER 1999

## “EURO MARKETS: CHANGES AHEAD”

The participants took stock of developments and explored the prospects for the markets following introduction of the euro. The challenges are considerable. As Sir Brian Unwin stressed: “the prime objective of EMU is not simply to create a unified economic and financial market for its own sake, but to use that to promote growth and modernisation within Europe for the benefit of both Europe and the rest of the world”. Indeed, an economically strong Europe will both facilitate preparation of the Central and Eastern European Countries for accession to the Union and promote the future development of the Mediterranean Countries associated with the Union under the Barcelona process.



From left to right, Dominique Strauss-Kahn, Minister of Economy, Finance and Industry, EIB Governor for France, Pedro Solbes Mira, Member of the European Commission, responsible for Economic and Monetary Affairs.



## BREMEN – 19 AND 20 OCTOBER 2000

## “REGIONAL DEVELOPMENT - MAKING EFFICIENT USE OF FINANCIAL RESOURCES”

It was pointed out that current regional development policies within the European Union had encouraged real successes in certain less developed regions, particularly in Spain, Portugal and Ireland. However, even within successful individual states, the economic gap between regions had not necessarily narrowed. Experience had shown that well-balanced planning, backed by good infrastructure, and incentives to attract industry, with a skilled workforce and dependable and efficient public authorities, were crucial ingredients for success.



From left to right, Günter Grass, Winner of the 1999 Nobel Prize for literature, Hans Eichel, Minister of Finance, EIB Governor for Germany.



## SORRENTO - 25 AND 26 OCTOBER 2001

### "COOPERATION ACROSS THE MEDITERRANEAN"

It was emphasised that Mediterranean countries need to work harder to modernise their economies and introduce the needed structural reforms to generate growth and attract foreign investment. The EU is ready to support this process, but the Mediterranean countries must play their part in ensuring macro-economic stability and introducing fiscal and legal transparency. This will give the Barcelona process a fresh impetus and also enable the region to benefit from the effects of further EU enlargement.



From left to right, Kemal Dervis, Minister of Economic Affairs, Turkey, Fathallah Oualalou, Minister for Economy, Finance, Privatisation and Tourism, Morocco, Fethi Merdassi, Minister of International Cooperation and Foreign Investment, Tunisia, Vito Tanzi, Under-Secretary of State, Ministry of Finance, Italy, Laurent Fabius, Minister of Economy and Finance, France, Ahmed El-Dersh, Minister of Planning and International Cooperation, Egypt.

## VIENNA - 7 AND 8 NOVEMBER 2002

### "COUNTDOWN TO EU EASTWARD ENLARGEMENT"

The Accession Countries have merited EU membership. They have made supreme social, political and economic efforts and the successful transition to democracy, constitutionality and a market economy was by no means a foregone conclusion. Now that the burden of enlargement has hitherto been borne largely by the Accession Countries, the 15 EU Member States have the opportunity to demonstrate generosity and flexibility as they stand only to gain through enlargement.



From left to right, Aleksander Kwasniewski, Philippe Maystadt, Michael Häupl, Pat Cox, Karl-Heinz Grasser, Herbert Stepic, Wolfgang Roth, Alessandro Profumo, Wolfgang Schüssel, Wolfgang Roth.

## DUBLIN - 23 AND 24 OCTOBER 2003

### "VISIONS OF ENVIRONMENTAL SUSTAINABILITY: EUROPE'S LONG-TERM ENERGY AND WATER POLICIES"

Sustainable development is vital if we do not want to compromise the right of future generations to a sound environment. The conference looked at the efforts of the EU Member States to achieve the commitments made at the UN Kyoto Summit towards reducing environmentally harmful gases in order to counter climate change. It explored alternative energy visions, their financial viability and investment strategies needed for their implementation. Further issues were the management of water resources in Europe and the application of incentive pricing for more efficient water use and of the "polluter pays" principle.



*From left to right, Margot Wallström, EU Commissioner for the Environment, Michael G. Tutty, Bertie Ahern, Philippe Maystadt, Terry Brown, D. O'Malley, Philippe Maystadt, R. Brady, R. MacSharry, Michael G. Tutty, Margot Wallström, Børge Brende, Charles McCreevy.*





## EIB FORUM SPEAKER &amp; DINNER VENUE



The origins of Polish universities of technology go back to the XVIIIth century. They were related to either military technology or mining, which demanded complicated technological processes as a result of the exploitation of deeper seams. The model school of technology, a university of technology, was designed by the French, who in 1794 founded the School of Technology in Paris. At the beginning of the XIXth century universities of technology were opened in Prague (1806), Vienna (1815) and Karlsruhe (1824).

Warsaw University of Technology is the largest academic school of technology in Poland, employing 2 000 professors. 30 000 students are registered in the 17 faculties covering almost all fields of science and technology.

The historical XIX century Main Building is the symbol of Warsaw University of Technology. It has been the venue of many important historical events: rallies, sessions, meetings and ceremonies. Here marches and demonstrations have been organised. Today, the famous University Audience Hall is a prestigious gathering point in Warsaw. Balls are held here in which the Prime Minister, the Marshalls of Parliament and Senate and many other eminent guests participate. The social, political, cultural and scientific elite meets every year at Carnival balls: the Alliance Ball and the Journalists' Ball.

## Aleksander Wolszczan



*Professor Aleksander Wolszczan is an astrophysicist, whose research interests include topics such as experimental gravitation, pulsars, physics of dense matter and planetary astronomy. He received a doctorate in physics in 1975 from the Nicolaus Copernicus University in Toruń, Poland. He held positions at the Max-Planck-Institut für Radioastronomie in Bonn, Germany, the National Astronomy and Ionosphere Center operated by Cornell University, and Princeton University. At present, he is professor of Astronomy and Astrophysics at the Pennsylvania State University and a professor at the Centre for Astronomy at the Nicolaus Copernicus University in Toruń.*

*His most important achievements are the discoveries of pulsars in globular clusters and supernova remnants, the detection and characterization of a binary pulsar that has become one of the most precise probes of relativistic gravity and, in 1992, the discovery and confirmation of three planets circling a neutron star – the first planetary system beyond our own.*

*The neutron star planets are the first ones ever found beyond the solar system and the first new planets detected since Tombaugh's discovery of Pluto in 1930. Wolszczan has confirmed their existence by an experimental demonstration that the predicted gravitational perturbations between the two larger planets do exist. A confirmed discovery of the first extrasolar planetary system has provided a long awaited breakthrough for planetary search programs, followed by a series of detections of giant planets around Sun-like stars by optical astronomers. The existence of planets around a neutron star demonstrates that Earth-mass planets do exist beyond the solar system and that the planet formation mechanism must be universal enough to produce planets around different types of stellar objects. The consequences of this fundamental discovery reach far beyond the field of astrophysics.*

*Prof. Wolszczan has received the Annual Award of the Foundation for Polish Science in 1992, the Alfred Jurzykowski Foundation Award in 1993, "The Best of What's New" Grand Award of the Popular Science Magazine in 1994, the Penn State Faculty Scholar Medal for Outstanding Achievement in 1995, the Beatrice M. Tinsley Prize of the American Astronomical Society, the Casimir Funk National Sciences Award of the Polish Institute of Arts & Sciences of America 1996, the Commander Cross of the Order of Merit awarded by the President of Poland in 1997, and a Gold Medal from the American Institute of Polish Culture in Miami in 2000. In 2001, he was awarded the Marian Smoluchowski Medal by the Polish Physical Society and received an Alexander von Humboldt Foundation Research Award for senior U.S. scientists. Most recently, in 2003, he was received the Annual Award of Polish American Congress in Illinois. Alexander Wolszczan is featured on one of the series of sixteen postage stamps issued in Poland in 2001 to commemorate the Polish Millennium.*

*Prof. Wolszczan is a corresponding member of the Polish Academy of Sciences, and a member of the American Astronomical Society, the International Union of Radio Science, the International Astronomical Union, the American Association for the Advancement of Science, and the Polish Institute of Arts and Sciences of America, and a honorary member of the World Innovation Foundation.*

# PRACTICAL INFORMATION FOR PARTICIPANTS

## ACCREDITATION AND BADGES

### Accreditation desk

- The accreditation desk will be located in the **conference area** of the Westin Hotel.
- Its opening hours are as follows:

Wednesday 13 October	16.00 - 19.30 hrs
Thursday 14 October	09.00 - 18.00 hrs
Friday 15 October	08.30 - 13.00 hrs

### Badges

- Please note that all participants will be asked to show some form of identification. Only registered participants will receive a badge at the accreditation desk, giving admittance to the Forum. We ask you kindly to display your badge at all times, including dinner and lunches.
- Badges are **colour-coded** in order to facilitate personal contacts. They indicate the following categories of participants:

No colour code	Delegates
Red	Speakers
Yellow	Media representatives
Blue	EIB representatives

## WHO'S WHO AT THE FORUM

You will find a biographical outline of the guest speaker and photograph of each of the Forum's speakers and chairpersons on the EIB website under [www.eib.org/forum](http://www.eib.org/forum).

A list of participants will be made available.

## THE CONFERENCE

### Conference room

- There will be no special seating arrangements except for a limited number of seats in the front row reserved for speakers.
- Delegates are kindly requested to switch off their mobile telephones during the Forum sessions.

### Interpreting

- Headsets for simultaneous interpreting will be available. On departure, please leave them on your desks.
- Interpreting during the Forum will be provided in Polish, German, English and French.
- The speech by the guest speaker Professor Aleksander Wolszczan during the Dinner at the Warsaw University of Technology will also be interpreted simultaneously (Polish, English).

### Speeches

- Speeches or their outlines, if available from the speakers, will be distributed at the end of each Forum session at the entrance to the conference room. They will be made available simultaneously on the **Bank's website** ([www.eib.org/forum](http://www.eib.org/forum)).

### Information about the EIB

- A full set of documentation on the EIB and the conference is provided upon accreditation.
- In the Foyer you will find a stand displaying information on the EIB as well as a stand from the Polish Information and Foreign Investment Agency ([www.europoland.pl](http://www.europoland.pl)).

### Coffee break

Coffee, tea and refreshments will be served in the Foyer.



# PRACTICAL INFORMATION FOR PARTICIPANTS

## FORUM SECRETARIAT

The Forum Secretariat will be located near the Foyer. The Secretariat's telephone and fax numbers are as follows:

- ☎ +48 22 450 82 99
- ☎ +48 22 450 87 14

## BUSINESS CENTRE

- The Hotel's business centre on the second floor will cater for all your office requirements including faxing, copying, printing and Internet access.

## MESSAGES

- Personal messages will be posted on the "Message Board" near the entrance to the conference room. Please check for messages from time to time.

## PRESS ARRANGEMENTS

- The **press room** is located in the "Salon Aquarius" on the second floor and provides a full range of media facilities. It will be organised and managed by the members of the EIB's Press Office.
- EIB Information Officers can be contacted through the Secretariat for arranging interviews or other media contacts. A special message board for the press will display messages and updated information for the press.
- More information is available on the Bank's website under [www.eib.org/forum](http://www.eib.org/forum).

## SOCIAL EVENTS

### Welcome Lunch

- On Thursday 14 October, a welcome lunch will be served from 13.00 hrs in the "**Fusion Restaurant**" on the ground floor of the Westin Hotel .

### Dinner

- EIB President Philippe Maystadt and the Bank's Management Committee are pleased to invite you to the Forum's Dinner on Thursday 14 October at the Polytechnical University of Warsaw (ul. Noakowskiego 18/20). Cocktails will be served from 20.00 hrs.
- The EIB Forum will host **Professor Aleksander Wolszczan** as guest speaker at the dinner. Simultaneous interpreting will be available (see also "Interpreting" above).
- Buses will bring delegates from the Westin Hotel to the Polytechnical University of Warsaw and back after dinner. The buses will be in front of the Westin Hotel at 19.30 hrs.

### Closing Lunch

The Closing Lunch on Friday 15 October immediately following the closing of the Forum, will also take place in the "**Fusion Restaurant**".

## TRANSPORT

- A shuttle bus service has been arranged on Friday afternoon 15 October from the Forum venue to Warsaw airport. Departure times are 13.15 hrs and 14.15 hrs.
- For taxis or other travel arrangements, please contact the Hotel reception.

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THE EUROPEAN UNION'S FINANCING INSTITUTION

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