



DECLARATION OF INTEREST

I, the undersigned, **Marc LEMAÎTRE**, having been appointed as a member of the EFSI Steering Board, declare and undertake that:

- There is no matter I am aware of concerning my interests* or any activity in which I am or have been engaged that may give rise to any conflict with my duties and responsibilities as a member of the EFSI Steering Board.
- I confirm that I have read and signed the Code of Conduct for the Steering Board and acknowledge and accept that I must exercise my duties and responsibilities in accordance with this Code.
- I have the following interests*, including in corporations, partnerships, businesses or other organisations:

Financial interests and assets	BANK DEPOSITS, INSIGNIFICANT SHAREHOLDINGS IN SES, NOKIA, SAIPEM, ARCELORMITTAL AND BUE, PRIVATE REAL ESTATE
Membership of boards and committees	EFSD STEERING BOARD - ALTERNATE MEMBER EIF BOARD OF DIRECTORS - " "
Posts in foundations, educational institutions, similar bodies	/
Interest and positions in corporations, trusts, partnerships, businesses	/
Other professional activities e.g. services, consulting activities	/

I hereby declare on my honour that the disclosed information is true and complete to the best of my knowledge.

Marc LEMAÎTRE

Date: 16. 11. 2018

Signature:

* An interest include those of the previous 3 (three) years and include those of an associate or close relative.